

# Dynamic Coordination and Bankruptcy Regulations

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## Motivation

### Coordination failures among creditors are costly

- runs on banks and corporate debt
- many procedures are designed to prevent these failures

### Bankruptcy protection: **automatic stay**

- firm can file for bankruptcy when  $k$  creditors leave
- creditors must stop collection if debtors declare bankruptcy

### Prior to bankruptcy: **avoidable preference**

- payments made  $m$  days prior to bankruptcy are reversed
- all remaining creditors share the proceeds
- typical clawback window ranges from 3 months to 2 years
- many bankruptcies involve clawback: Lehman, WaMu, GM

# Research Question and Modelling Innovation

## Aim at promoting ex-post coordination in bankruptcy

- eliminate "first-come-first-serve" feature in creditor's payoff
- restricting collection in bankruptcy may motivate early runs

## What is the ex-ante effect on creditor's incentive to stay invested, when the firm is relatively healthy?

- regulator's design of avoidable preference  $m$
- firm's optimal timing to file for bankruptcy: threshold  $k$

## Dynamic coordination game w/ incomplete information

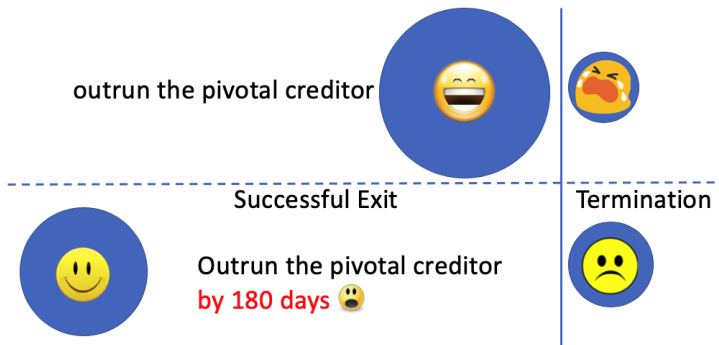
- based on clock game
- Abreu & Brunnermeier 03, Brunnermeier & Morgan 10
- our contribution: endogenize payoffs to creditors and bankruptcy procedures ( $m$  and  $k$ ).

## Robust Economic Intuitions: Key Tradeoffs

### Ex-post coordination may exacerbate ex-ante run

e.g., avoidable preference – clawback window:  $m = 180$  v.s. 0

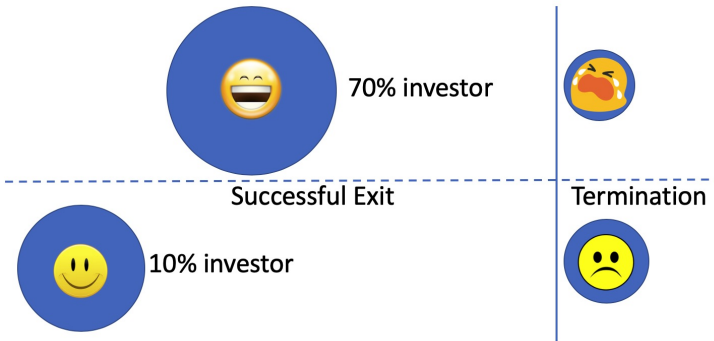
- large payoff gap w/o clawback incentivizes runs
- **incentive to stay**: higher payoff for creditors in bankruptcy
- **incentive to run**: need to run sooner to exit successfully



## Robust Economic Intuitions: Key Tradeoffs

### Bankruptcy threshold: $k = 70\%$ (late) v.s. $10\%$ (early)

- **firm is more robust**: takes longer for 70% creditors to leave
- **creditors are more patient**: easy to be among first 70%
- **creditors are more eager to run**: remaining 30% receive less



## Firm and Creditors

### The firm's assets $Y_t$

- $Y_t = Ae^{gt}$  until a **hidden** bad shock at  $t_0 \sim \text{Poisson}(\lambda)$
- after  $t_0$  — growth slows down to  $g' \in [0, g)$

$$dY_t = (g' Y_t - w_t) dt$$

- $w_t$  is the creditors' rate of exit
- exogenous termination at  $t_0 + T$  ( $T$  is large, nonbinding)

### A unit mass of long-term creditors, indexed by $i \in [0, 1]$

- initial debt level 1, interest rate  $g$ , no time discount
- performance-based covenants are gradually violated at  $t_i \sim \text{Uniform}(t_0, t_0 + \eta)$
- **privately** decides when to exit, denoted by  $t_i + \tau_i \geq t_i$
- promised repayment  $e^{g(t_i + \tau_i)}$ , outside return 0

## Bankruptcy and Payoff to Creditors

### Firm goes bankrupt when $k < 1$ creditors decide to exit

- $k$  fraction of assets are liquid enough to make repayment
- for now, the bankruptcy threshold  $k$  is a parameter

### Avoidable preference

- payments within  $m$  dates before bankruptcy are reversed
- assets + clawed back repayments are shared equally

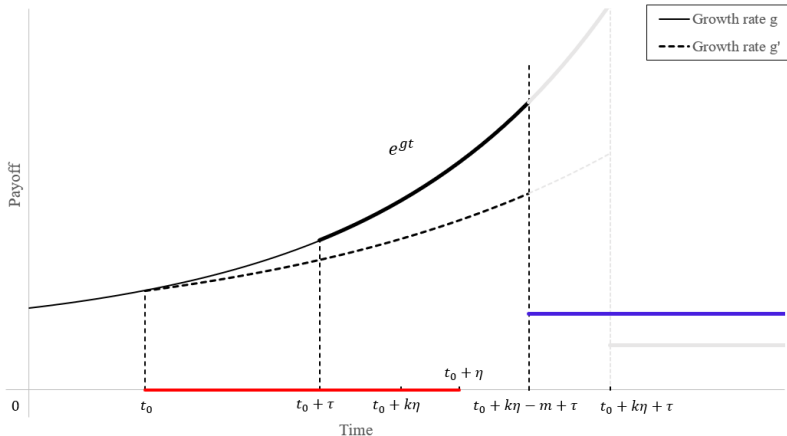
### Payoff to creditors exiting at $t_i + \tau$ (symmetric $\tau_i$ )

- first  $k - \frac{m}{\eta}$  creditors receive  $e^{g(t_i + \tau)}$
- remaining  $1 - k + \frac{m}{\eta}$  creditors each receives

$$\frac{1}{1 - k + \frac{m}{\eta}} \left( Y_{t_0 + k\eta + \tau} + \int_{t_0 + k\eta + \tau - m}^{t_0 + k\eta + \tau} \frac{e^{gt}}{\eta} dt \right) \equiv \alpha(\tau, m) e^{gt_0}$$

- can microfound w/ a costly restructuring & continuation

# Timeline of the Game





## Equilibrium Concept

**Creditor** chooses exit time  $t_i + \tau_i$  to max expected payoff: FOC

$$\begin{aligned} & \max_{\tau_i} \underbrace{\int_{t_i + \tau_i - \tau^* + m}^{\infty} e^{g(t_i + \tau_i)} \psi_k(t_k | t_i) dt_k}_{\text{successful exit: } t_i + \tau_i \leq t_k + \tau^* - m} \\ & + \underbrace{\int_0^{t_i + \tau_i - \tau^* + m} E[\alpha(\tau^*, m) e^{gt_0} | t_i, t_k] \psi_k(t_k | t_i) dt_k}_{\text{payoff in bankruptcy: } t_i + \tau_i > t_k + \tau^* - m} \end{aligned}$$

- $\psi_k$ : posterior belief of  $t_k = t_0 + k\eta$  (creditor  $k$  gets signal)
- focus on symmetric equilibrium:  $\tau_i^* = \tau^*$

**Regulator** chooses clawback window  $m$  to maximize welfare:

$$W(\tau^*(m)) = \int_{t_0 + \tau^*}^{t_0 + \tau^* + k\eta} \frac{1}{\eta} e^{gt} dt + Y_{t_0 + \tau^* + k\eta}$$

## Equivalent Welfare Measure: $\tau^*$

**Proposition:** Maximizing welfare  $W(m)$  is equivalent to maximizing waiting time  $\tau^*(m)$

- clawback policy  $m$  is purely redistributational
- welfare implication through affecting creditors' strategy  $\tau^*$

### Intuition for the result

- repayments start later  $t_0 + \tau^*$
- bankruptcy occurs later  $t_0 + \tau^* + k\eta$
- both channels improve asset accumulation after bad shock

# Creditors' Strategy: Tradeoff Associated with Waiting

**FOC w.r.t.  $\tau$  from creditor's expected payoff** payoff timeline

$$\underbrace{ge^{g(t_i+\tau^*)} \int_{t_i+m}^{\infty} f_k(t_k|t_i) dt_k}_{\text{benefit of delay: higher payoff}} = \underbrace{\left[ e^{g(t_i+\tau^*)} - \alpha(\cdot) e^{g(t_i-k\eta)} \right] f_k(t_k = t_i + m|t_i)}_{\text{cost of delay: more likely to end up in bankruptcy}}$$

The hazard rate:

$$\frac{f_k(t_k = t_i + m|t_i)}{\int_{t_i+m}^{\infty} f_k(t_k|t_i) dt_k} = \frac{\lambda e^{\lambda(k\eta-m)}}{e^{\lambda(k\eta-m)} - 1} \equiv h_k(m)$$

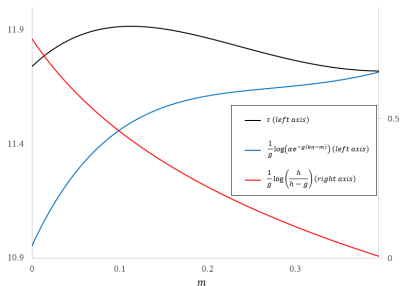
Hence,

$$\frac{g}{1 - \alpha(\tau^*, m) e^{-g(\tau^*+k\eta-m)}} = h_k(m)$$

# Tradeoff Associated with Clawback Window $m$

$$\tau^* = \underbrace{\frac{1}{g} \ln \alpha(\tau^*, m) e^{-g(k\eta - m)}}_{\text{payoff gap: } \frac{\text{bankruptcy payoff}}{\text{full exit payoff}}} + \underbrace{\frac{1}{g} \ln \frac{h_k(m)}{h_k(m) - g}}_{\text{outrunning the clawback window}}$$

- $m \uparrow \Rightarrow$  hazard rate  $h_k(m) \uparrow \Rightarrow$  creditors exit earlier  $\frac{h_k}{h_k - g} \downarrow$
- $m \uparrow \Rightarrow$  payoff ratio  $\alpha e^{-g(k\eta - m)} \uparrow \Rightarrow$  creditors exit later



Parameters:  $g = 2, g' = 1.9, \lambda = 0.05, \eta = 0.8, A = 2, T = 40, k = 0.5$

# Solving for the Optimal Clawback Window $m^*$

## Optimal $m^*$ to maximize firm life

$$m^* = \arg \max_m \tau^*(m) = \frac{1}{g - \lambda} - (1 - k)\eta$$

## Optimal clawback window $m^*$ independent of $g'$ and $A$

- universal clawback regulation for all corporate bankruptcies
- benefit of  $m$ : payments clawed back increase  $\alpha \perp g', A$
- cost of  $m$ : need to outrun extra  $\frac{m}{\eta}$  creditors  $\perp g', A$

## Implications and Policy Design

### Dispersed covenants (splitting control $\eta \uparrow$ ) increase welfare

- post 2008, cov-lite lending becomes popular
- split of creditor rights (e.g. Berlin, Nini and Edison 2020)
- knowing others are "slow," creditors are more willing to wait

### Aiming at higher recovery rate may backfire

- longer clawback  $m > m^*$  improves recovery in bankruptcy
- but more difficult for creditors to exit a troubled firm ex-ante
- hence, creditors run more anxiously  $\tau^* \downarrow$

### Clawing back too much ( $m > m^*$ ) is better than too little

- see picture:  $\tau^*$  is steeper when  $m < m^*$
- stronger effect of clawback on the payoff gap for small  $m$

### Clear comparative statics on $g$ , $\lambda$ , and $k$

- lower interest rate  $g$ , higher shock intensity  $\lambda$ , late filing  $k \uparrow$   
increase optimal clawback window  $m^*$

## Firms' choice of bankruptcy threshold $k$

**In the baseline model, bankruptcy trigger  $k$  is exogenous**

**In practice, firms can decide when to declare bankruptcy**

- "commit" to a bankruptcy policy  $k$  by illiquid asset holding
- if liquid assets ( $k$  fraction) runs out, the firm goes bankrupt
- difficult to adjust liquid asset composition ex-post
- additional application: bank runs

**Need to introduce equity to model firm's objective**

- recall in the baseline model, equity gets 0 at termination

## Modified Model Setup

### Modify the bad shock at $t_0$

- with probability  $p$ , growth slows down to  $g'$  (same old)
- with probability  $1 - p$ , growth rate stays at  $g$
- for simplicity, no clawback ( $m = 0$ )

### Firm commits to a threshold $k^*$ ex-ante to max equity

$$(1 - p)(A - 1)e^{g(t_0 + k\eta + \tau^*(k))}$$

- if growth @  $g'$ , equity receives 0 in bankruptcy
- if growth @  $g$ , equity is always  $(A - 1)e^{gt}$



## Optimal Bankruptcy Trigger $k^*$

**Firm's equivalent objective: maximizing survival time**

$$\max_k k\eta + \tau^*(k)$$

**Should the firm deplete all its assets to survive longer?**

- choose  $k_{\max}$  s.t. the bankruptcy payoff  $\alpha = 0$
- NO, creditors will run frantically  $\tau^*(k) = 0$
- this is also a rationale for bankruptcy protection

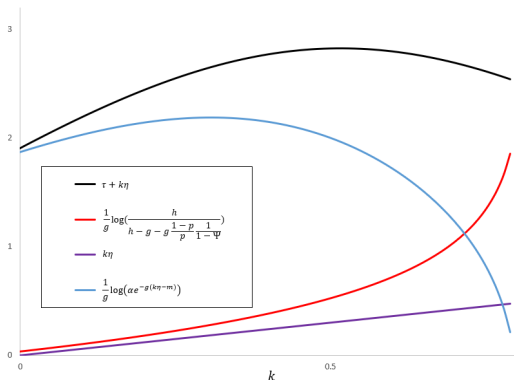
**Similar to before, creditors' waiting time:**

$$\tau^* = \underbrace{\frac{1}{g} \ln \alpha(\tau^*, k) e^{-g(k\eta - m)}}_{\text{payoff gap}} + \underbrace{\frac{1}{g} \ln \frac{h_k}{h_k - g - g \frac{1-p}{\rho(1-F)}}}_{\text{chance of successful exit, } h_k \downarrow}$$

## Graph and Takeaway

### Higher $k$ allows for more exits and delays bankruptcy

- mechanically delays bankruptcy  $k\eta \uparrow$
- creditors likely to exit successfully  $h_k \downarrow \implies \tau^* \uparrow$
- lower payoff in bankruptcy  $\alpha(\tau, k) \downarrow \implies \tau^* \downarrow$



Parameters:  $g = 2, g' = 1.6, \lambda = 0.15, \eta = 0.6, q = 0.95, A = 2, T = 40, m = 0$

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## Conclusion

### **Bankruptcy regulations affect creditor's decision to stay invested ex-ante**

- a tractable dynamic coordination framework
- feature 1: endogenous bankruptcy payoff
- feature 2: efficient design of policy parameters

### **Key tradeoff:**

- payoff gap between successful exit and bankruptcy
- ex-ante incentive to outrun other creditors

### **Two applications:**

- the optimal design of clawback window  $m^*$
- optimal to trigger bankruptcy when some assets still remain (i.e.,  $k^*$  is interior)

**Thank you for your comments!**